

# Resource use and the circular economy

Performance and sustainability report 2025

## Our policy

We will conserve natural resources.

### Waste to landfill

| Business line              | 2018 (baseline) |                            | 2022         |                            | 2023         |                            | 2024         |                            | % change since 2018 |                            | % change since 2023 |                            |
|----------------------------|-----------------|----------------------------|--------------|----------------------------|--------------|----------------------------|--------------|----------------------------|---------------------|----------------------------|---------------------|----------------------------|
|                            | Total tonnes    | Kg waste per tonne product | Total tonnes | Kg waste per tonne product | Total tonnes | Kg waste per tonne product | Total tonnes | Kg waste per tonne product | Total tonnes        | Kg waste per tonne product | Total tonnes        | Kg waste per tonne product |
| Cement <sup>#</sup>        | 564             | 0.14                       | 218          | 0.05                       | 196.7        | 0.06                       | 345.13       | 0.11                       | -38.8               | -21.4                      | 75.5                | 83.3                       |
| Aggregates                 | 169             | 0.01                       | 178          | 0.01                       | 111.58       | 0.01                       | 64.65        | 0.00                       | -61.7               | -71.8                      | -42.1               | -71.8                      |
| Concrete                   | 519             | 0.06                       | 670          | 0.1                        | 1,315.43     | 0.21                       | 21.74        | 0.00                       | -95.8               | -94.0                      | -98.3               | -98.3                      |
| Smiths Concrete            | 4               | 0.01                       | 0            | 0.00                       | 0.24         | 0.00                       | 0.08         | 0.00                       | -98.0               | -100.0                     | -66.7               |                            |
| Asphalt and contracting    | 1,230           | 0.44                       | 1,430        | 0.51                       | 2,144.1      | 0.76                       | 1,733.42     | 0.58                       | 40.9                | 32.1                       | -19.2               | -23.5                      |
| Corporate and distribution | 78              | 0.91                       | 36           | 0.47                       | 18.35        | 0.3                        | 14.02        | 0.29                       | -82.0               | -68.4                      | -23.6               | -4.3                       |
| Midland Quarry Products    | 111             | 0.03                       | 32           | 0.01                       | 43.3         | 0.01                       | 20.45        | 0.01                       | -81.6               | -81.7                      | -52.8               | -45.1                      |
| Recycling                  | -               | -                          | -            | -                          | -            | -                          | 0            | 0.00                       | -                   | -                          | -                   | -                          |
| Heidelberg Materials UK    | 2,675           | 0.06                       | 2,564        | 0.06                       | 3,829.7      | 0.10                       | 2,199.49     | 0.06                       | -17.8               | -6.9                       | -42.6               | 458.8                      |

<sup>#</sup> Includes cement, Regen and packed products.